

2000 ANNUAL REPORT



City of St. John's
2000

W h e r e N o r t h A m e r i c a B e g i n s

MESSAGE FROM THE MAYOR

I am pleased to present the City of St. John's 2000 annual report. This document provides an overview of our financial picture and highlights many of the programs, services and projects your City Council undertook during the year to support the growth of a strong, diverse, and vibrant capital city.

The City incurred a small deficit on operations in 2000 but entered 2001 with a healthy surplus on operations in excess of \$2 million dollars. Revenues increased by \$2.25 million from 1999 due to increases in tax revenues and permit fees, evidence of the City's improving economy.

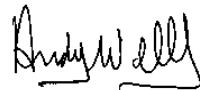
Major construction activity centred around several multi-year cost-shared projects including the \$36 million civic centre, and the \$27 million capital program which included three major trunk servicing projects.

One of the most significant multi-year initiatives is the St. John's harbour clean up. With the support of the provincial government and adjacent municipalities, St. John's has been successful in securing two-thirds of the necessary funding. Along with other Canadian coastal cities, the City of St. John's continues to pursue funding commitments from the federal government to realize the completion of this very important infrastructure project.

The private sector's confidence in St. John's economy was evident in 2000 as we issued 1,762 permits for commercial and industrial activities in the City. From international operations like Convergys to locally owned and operated facilities like The Woods golf course and the upgrade and expansion of the St. John's International Airport terminal, business activity is increasing. The economy of the City continues to improve, unemployment in urban St. John's is down and the future looks promising.

St. John's was a featured city in an international broadcast that rang in the year 2000. This new profile brought with it increased interest in St. John's as a highly appealing tourist destination. During 2000, we saw a record 311,000 out-of-province visitors and 20 cruise ships—also a record.

In closing, I want to thank our employees who, through their efforts towards ever-increasing quality, earned a national award of excellence for workplace education. I also thank them for their continued diligence in delivering excellent service to the citizens of St. John's.



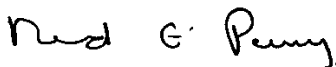
Andy Wells,
Mayor, City of St. John's

MESSAGE FROM CHIEF COMMISSIONER

I am pleased to join with His Worship the Mayor in presenting the City of St. John's second annual report on the State of the City. Our Corporate Mandate and Values set the direction for the planning and operations of the City. Through our long range planning efforts and continuous performance review process, our team strives to deliver quality, efficient, and cost-effective services to the citizens of St. John's.

Our annual report provides a brief overview of the range of programs and services we offer and the policy directions and initiatives undertaken to strengthen St. John's as a quality city for families and a good location for business. In addition to the infrastructure and service investments made by the City, the public and private sectors continued to reinforce their commitments to St. John's.

I wish to acknowledge the excellent work of the men and women who deliver services daily to the citizens of St. John's and the region.



Ronald G. Penney,
Chief Commissioner and City Solicitor



Mission Statement

We are a municipal corporation comprised of employees, elected officials, appointed boards, and community groups. Our commitment is:

- to deliver public services responsive to the needs of the residents and businesses in the City and, where applicable, to the surrounding municipalities
- to ensure the orderly and progressive physical, social, and economic development of the City taking into consideration its distinctive climate, topography, and cultural and architectural heritage

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Corporate Values

We will:

- be courteous and responsive in our interactions with our customers-the taxpayers
- respect the individual rights of our employees and create and maintain a work environment that fosters teamwork and a sense of pride and accomplishment
- aggressively attract, develop, support, and retain the best employees
- deliver quality services in a fair and consistent manner
- be prudent, efficient, and accountable in the use of public funds
- strive to continually improve the manner in which we perform

Corporate Mandate

Our Mission Statement and Corporate Values reflect what we, as an organization, hold to be important. The Statement and Values guide us in all our working relationships and are indicative of the manner in which we interact with each other.

Message From the Mayor Inside Front Cover

Message from Chief Commissioner Inside Front Cover

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THE PLANNING FRAMEWORK

The Corporate Mandate and the long-range plan guided the actions of the City. Every department of the municipal government developed an annual business plan that prioritized action items, assigned accountability, and set completion dates. This information was the basis for assigning the operating and capital budgets for departments.

As part of this process, the City has developed an information technology platform that provides City staff with real-time information on all activities. In the hands of the City's well-trained staff, this technology is one more tool for the efficient and effective management of human, physical, and financial resources.

Performance Indicators and Citizen Service Feedback

To achieve continuous improvement, performance indicators were used to track all the services that were delivered and their related costs. Performance indicators were then compared to other municipalities to assess both the quality and the quantity of the services delivered. For example, in 2000:

- a benchmark study showed that the overhead costs of the City's municipal legal department were the lowest of all the cities surveyed and the number of files handled per lawyer was the highest
- to obtain feedback on services and improve the quality wherever possible, the City began to adapt the service evaluation program of the Department of Public Works and Parks to the rest of the City's operations



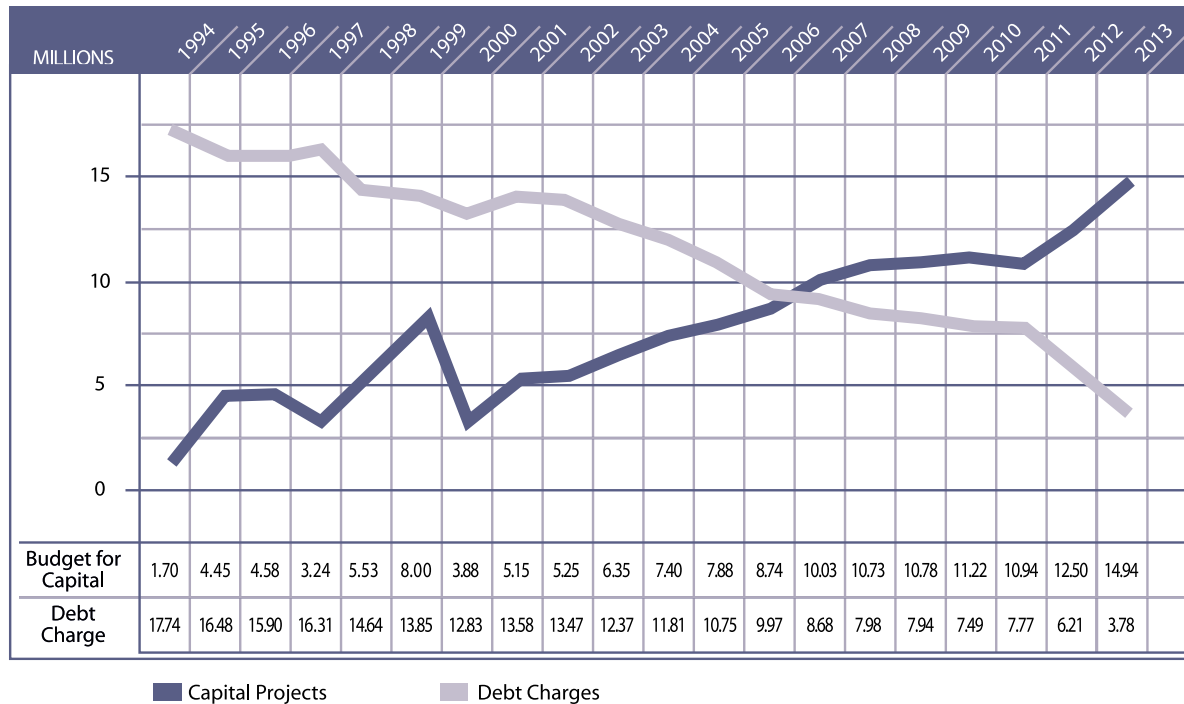
Amalgamation

Amalgamation of the urban core was at the forefront of planning issues for Council and the citizens of St. John's during 2000:

- the City, in conjunction with the St. John's Board of Trade, commissioned a comprehensive amalgamation review report
- the report analyzed the issue of amalgamation of St. John's, Mount Pearl and the urbanized section of Paradise into one political and economic unit and determined that amalgamation will save money, more equitably share costs, and permit the region to compete more effectively with other Atlantic Canadian centres

Capital Works • Pay-as-you-go

Results of Pay-as-you-go policy



PROFILE OF A GROWING COMMUNITY

e-SERVICE INITIATIVE

After a comprehensive review of the City's service delivery, the City has identified those services that can be provided for public access on the Internet. These e-government services will eventually include:

- requests for services
- reporting of problems
- registration in recreation programs
- booking of recreational facilities
- requests for building permits, and
- access to assessment and tax information

Phase 2 began in 2000 and will result in a City website that will be redesigned to offer increased interactivity

Capital Projects

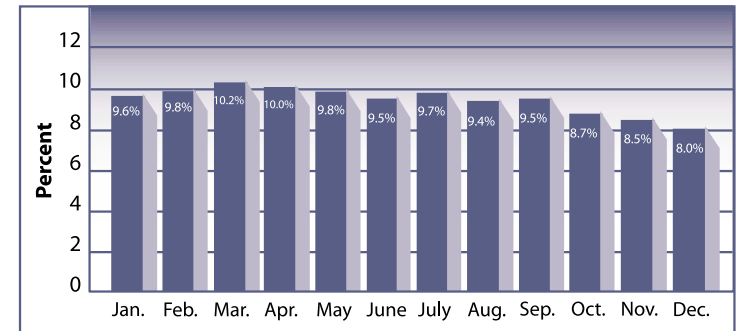
With the second largest metropolitan area in Atlantic Canada, the City of St. John's continued to invest in strategic development focussed on physical, economic, and social growth for the long-term benefit of its citizens and the region. That means a carefully calculated expansion of St. John's Infrastructure. In 2000, Council:

- approved \$8.8 million as a contribution from revenue towards capital expenditure
- allocated \$5.5 million for major municipal infrastructure, including streets, sidewalks, harbour clean up, water and sewer, storm drainage, retaining walls, traffic signals, and mapping
- continued with a \$27 million multi-year cost-shared capital program with the Province

Major construction activities in 2000 approved by Council centred on multi-year projects:

- \$36 million civic centre
- \$2.6 million in the Northeast Expansion Zone for water reservoir construction and transmission main and pump station upgrade (50% complete)
- \$11.2 million in the South West Development Area for water reservoir construction and transmission main and trunk sewer extension (15% complete)
- \$5.5 million for trunk sanitary sewer construction in the Kilbride area (65% complete)

Unemployment Rate • St. John's Metropolitan Area



A Diverse Mandate

From its base in the St. John's Municipal Depot, the Department of Public Works and Parks met a diverse mandate of responsibilities. Department workers:

- maintained 1,083 lane-kilometres of asphalt, traffic signs, and lights
- cleared all streets of snow, ice, and debris (Workers spread 30,360 tonnes of salt and 4,745 tonnes of sand to control street icing in 2000.)
- attended to 446 kilometres of water mains and 665 kilometres of sanitary and storm sewer mains
- serviced water and sewer laterals
- in 2000, workers repaired 51 water main breaks, flushed 685 blocked sewer mains, and completed 13 sewer-main excavations
- landscaped, groomed, and developed 30 parks, 105 hectares of open space, 81 playgrounds, over 100 sports fields, and basketball and tennis courts
- managed 48 kilometres of trails, and over 35,000 mature trees
- managed the Robin Hood Bay landfill and collected domestic garbage (collected 27,713 tonnes of garbage from 32,000 units in 2000)
- maintained the City's fleet of over 400 vehicles
- attended to the needs of lost, abandoned or injured animals including the review and development of a humane policy and bylaws (The Animal Control Division handled 2,281 animals in 2000. Of these, 481 were reclaimed or adopted.)

Responsive Service

Anticipating service needs within the City is an important part of what is done at the Department of Public Works and Parks. As part of that service, the department implemented the Enterprise Asset Management System on a department-wide basis. In 2000, employees responded to 12,926 service requests, up 35.5% from 1999.

The inclusion of Humane Services calls accounted for 32% of this increase. Of the total requests in 2000:

- 36.9% were for water and sewer services
- 15.8% for streets and sidewalk services
- 15.3% for snow clearing or ice control
- 11.4% for animal control services
- 11.3% for garbage collection and disposal services

To evaluate the performance of the Department of Public Works and Parks 312 questionnaires were sent out in 2000 to a random sampling of people who received a direct service from the Department of Public Works and Parks. Of those 171 people-54.8% of the sample size replied. This table summarizes the evaluation results.

Summary of Service Evaluation Results

ITEM	PERIOD			
	Jan - Mar 2000	April - June 2000	July - Sept 2000	Oct - Dec 2000
<i>Note: The maximum rating is 3.0</i>				
Switchboard Operator:				
Promptness	2.8	2.9	2.7	2.8
Attitude	2.8	2.9	2.7	2.7
Understanding of Problem	2.8	2.9	2.7	2.7
On-Site Supervisor:				
Attitude	2.8	2.9	2.7	2.8
Kept Informed of Progress	2.9	2.9	2.7	2.7
Work Crew:				
Attitude	2.8	2.8	2.8	2.8
Efficiency	2.8	2.8	2.8	2.8
General:				
Work Completed in a Timely Manner	2.7	2.8	2.7	2.7
Overall Rating of Service	2.7	2.7	2.7	2.7



Fighting Fire with Knowledge

The 223 staff and 26 volunteers of St. John's Regional Fire Department (SJRF) provided many essential services to the cities of St. John's and Mount Pearl, and the towns of Paradise and Petty Harbour/Maddox Cove with a total population of 142,000. When requested, the SJRF also provided assistance to the surrounding communities of Logy Bay/Middle Cove/Outer Cove, Portugal Cove/St. Phillips, Witless Bay and Torbay.

In 2000, SJRF

- responded to 4,179 emergencies and alarms
- allocated a total budget of \$10.9 million 83.7 % of which was spent on maintaining and delivering fire suppression services
- conducted 1,077 fire prevention inspections at residential, business, and public structures
- delivered 153 fire safety training/lectures and conducted 43 fire drills
- drafted 315 pre-fire plans
- held 1,270 meetings and consultations

DELIVERING PUBLIC SERVICES

Studies In Action

Arts and the City Symposium

- report released in March 2000
- created a strategy to encourage and support the arts and cultural industries in the City
- in response to the report the City created the position of Arts and Cultural Officer

Taskforce on Youth

- in response to the Taskforce on Youth the City established and filled a new youth co-ordinator position

Strategy for Economic Development and Heritage

- Downtown Forum held in March 2000
- developed a strategy for the downtown core
- final report released in June 2001

Airport Commercial Lands Study

- in 2000, the City partnered with the St. John's International Airport Authority on the commissioning of a feasibility study of airport commercial lands development

Shaped Up For A Good Year

The popularity and responsiveness of programs offered by the Department of Recreation was evident again this year. Registration and use of the seven busy major recreation facilities and the programs operated by the Department of Recreation were on par with previous years. Many facilities activities for the year increased. For example, the number of users at the two outdoor pools—Bowring Park and Bannerman Park pools—was up eight percent in 2000. Between June 26 and September 1, 2000, over 150 casual staff were hired to work in 10 different programs at 35 sites throughout the City. Other highlights included:

- 35,000 people registered for the Summer 2000 Program
- no-charge playground program provided services to seventeen sites throughout the City
- the new Shea Heights Community Program operated at 100% capacity
- the St. John's Cabot 500 Amphitheatre opened with over 60 bookings for the 17 weeks of operation
- Seniors Outreach programs served a total of 6,139 participants in 2000 through weekly recreation programs, special events, and bus outings
- volunteers for the Seniors Outreach programs logged 2,324 volunteer hours
- Youth Leadership programs enjoyed a successful year in 2000 with a total of 167 participants at all levels



Ilhavo, Portugal Youth Exchange: In recognition of the Friendship Agreement between St. John's and Ilhavo, the two cities organized a youth exchange in the summer of 2000. The exchange focused on cultural awareness and youth development.

Employing Success

As one of the largest employers in the region, the City of St. John's continually strives to provide a positive work environment that both challenges and rewards its employees. In 2000, the City:

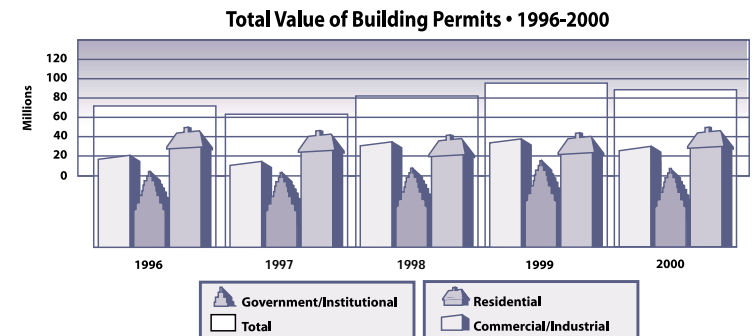
- employed between 1,100 and 1,500 people depending on the seasonal need
- worked with seven distinct employee groups including City Council, management/non-union, CUPE locals 1289 and 569, firefighters, regional water, and casual workers.
- received a national award of excellence for its "Literacy in the Workplace Project"
- received a regional municipal award for its Occupational Health and Safety Week activities.

OUR DEVELOPING ECONOMY

The City of St. John's supported the growth and competitiveness of the local business community. In 2000, the City's construction activity maintained a high pace as the City issued 3,326 new building permits with a construction value of \$87.7 million.

Some major commercial projects in St. John's included:

- \$34.0 million St. John's International Airport Authority
- \$ 3.5 million Wal-Mart, Stavanger Drive
- \$ 2.4 million Convergys call centre
- \$ 2.0 million The Woods Golf Course
- \$ 1.1 million energy retrofit to City facilities
- \$ 1.0 million Beaconsfield Jr. High



OUR DEVELOPING ECONOMY



Partnering For Development

The Division of Economic Development recognized that strategic partnerships are vital to continued economic development whether it is promoting St. John's and the region as an important developing energy centre, or as a good place for international business investment. In 2000, the division:

- launched the EnergyCapital website and walk-in petroleum information centre to promote St. John's locally, nationally and internationally in petroleum and ocean-related business

- hosted a St. John's Pavilion at the Stavanger Oil Festival in Norway
- entered into the third year of an investment promotion initiative with the St. John's Board of Trade
- recorded 3,609 business occupancies in 2000 of which 537 were home based
- handled over 700 business inquiries through the St. John's Business Information Centre-considered to be the flagship of the outreach sites of the Canada/Newfoundland and Labrador Business Service Network

Tourism Development

In 2000, the City continued to build on its reputation as a must-see destination for an expanding tourist market. There were:

- a record number of 311,098 out-of-province visitors spent \$116 million in St. John's (up 78% over the past four years)
- 20 cruise ship visits--a new record for the City--contributed \$1.6 million to the economy
- 171 group tours with 17 or more visitors mainly from Canada, the U.S., Britain, and Germany
- two direct flight shopping tours from Iceland brought a total of 904 Icelandic shoppers to the City for a total of eight days and six nights

Non-Resident Visitors • City of St. John's 1995-2000

YEAR	AIR VISITORS	AUTO VISITORS	PORT VISITORS	TOTAL VISITORS
1995	140,784	61,784	1,597	204,165
1996	139,456	57,334	2,938	199,728
1997	189,158	78,842	7,230	276,230
1998	185,052	82,406	6,116	273,574
1999	191,515	90,716	7,768	289,999
2000	201,733	96,512	12,853	311,098



City of St. John's 2000 ANNUAL REPORT

REPORT FROM THE CITY TREASURER

To the Citizens of St. John's:

I am pleased to present the Financial Statements of the City of St. John's for the year ended December 31, 2000.

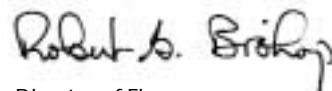
Budgeted consolidated revenues and expenditures for 2000 were \$113,363,527 and \$114,617,108 respectively, for a budgeted deficit of the year (to utilize operating surplus brought forward) of \$1,253,581. The actual revenues achieved from all sources amounted to \$115,778,475, while actual expenditures amounted to \$116,925,375 for an actual operating deficit of \$1,146,900, a difference of \$106,681 from the amount budgeted. This difference represents less than 0.1% of total revenues.

The major sources of revenue included taxation, which provided 60.6% of revenue, the Provincial share of debt service on cost shared projects (4.8%), the Municipal Operating Grant from the Province (4.0%) and Payments in Lieu of Taxes, primarily from the Federal Government, at 2.8%.

Major expenditures included 11.1% on a net basis for debt service, 10.2% for fire protection, 9.0% for capital works, 6.5% for snowclearing, 6.2% for supply of water and 3.5% as a subsidy for public transit.

The City has continued to utilize a "pay-as-you-go" policy for capital expenditures with exceptions made for cost sharing joint projects with senior levels of government. Examples of such projects in progress in 2000 were the construction of the new Mile One Stadium and St. John's Convention Centre (the "Civic Centre") with funding coming from both the Federal and Provincial Governments and the Multi-Year Capital Works Program, the costs of which are shared on an equal basis with the Provincial Government. All other capital expenditures have been made from current revenues or from special reserves established for the purpose, such as that set up for the Harbour Clean-up Project. Total capital expenditures in 2000 amounted to \$40,120,749, of which \$20,944,776 related to the Civic Centre project, \$5,187,593 were for street improvements, \$5,043,184 for water and sewer works, \$2,002,856 on the Harbour Clean-up and \$4,961,269 for operating equipment.

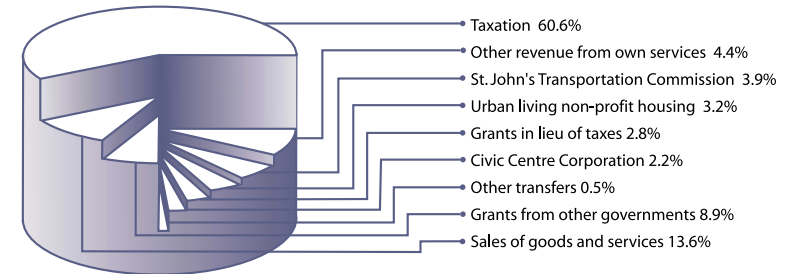
The audited Financial Statements of the City for the year ended December 31, 2000 are included in this Annual Report and provide a full picture of the City's financial position and operations.



Director of Finance
and City Treasurer

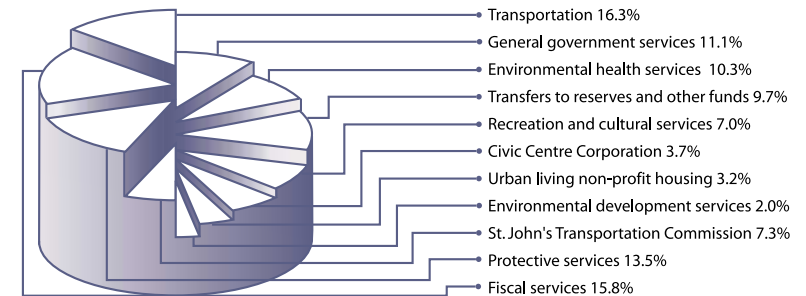
City of St. John's - 2000

Revenue by Source



City of St. John's - 2000

Expenditure by Function



AUDITORS' REPORT

To His Worship the Mayor and Councillors
City of St. John's

We have audited the consolidated balance sheet of City of St. John's as at December 31, 2000 and the consolidated statements of revenue and expenditure and changes in financial position for the year then ended. These financial statements are the responsibility of the management of the City. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the City as at December 31, 2000 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.

Grant Thornton LLP

Chartered Accountants
St. John's, Newfoundland
June 29, 2001

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PREPARED BY: Grant Thornton LLP
Chartered Accountants
Management Consultants
Canadian Member Firm of
Grant Thornton International



City of St. John's 2000 ANNUAL REPORT

CONSOLIDATED STATEMENT OF REVENUE AND EXPENDITURE

Year Ended December 31	<u>2000</u>	<u>2000</u>	<u>1999</u>
	Actual	Budget	Actual
Revenue			
Taxation	\$ 70,119,369	\$ 68,959,650	\$ 68,701,440
Grants from other governments	10,300,608	10,222,540	10,651,246
Sales of goods and services	15,729,453	15,289,810	15,027,973
Other revenue from own sources	5,110,219	4,280,100	4,630,784
Grants in lieu of taxes	3,224,925	3,265,000	3,305,701
Other transfers	555,491	544,000	526,252
Urban living non-profit housing	3,680,848	3,693,180	3,747,834
St. John's Transportation Commission	4,491,515	4,409,830	4,559,864
Civic Centre Corporation (Note 17)	2,566,047	2,699,417	2,394,249
Total revenue	<u>\$ 115,778,475</u>	<u>\$ 113,363,527</u>	<u>\$ 113,545,343</u>
Expenditure			
General government services	\$ 12,960,841	\$ 14,152,580	\$ 12,147,262
Fiscal services	18,511,753	18,697,760	19,039,818
Transportation	19,026,474	18,145,840	16,134,080
Protective services	15,863,503	15,179,770	13,663,736
Environmental health services	12,037,371	12,639,280	10,478,093
Recreation and cultural services	8,160,905	7,963,980	7,983,379
Environmental development services	2,301,191	2,275,960	1,972,145
Transfers to reserves and other funds	11,377,608	8,145,890	13,831,478
Urban living non-profit housing	3,787,817	3,742,470	3,905,721
St. John's Transportation Commission	8,562,472	8,958,900	8,764,491
Civic Centre Corporation (Note 17)	4,335,440	4,714,678	3,587,927
	<u>116,925,375</u>	<u>114,617,108</u>	<u>111,508,130</u>
Excess of revenue over expenditure (expenditure over revenue)	(1,146,900)	(1,253,581)	2,037,213
Total	<u>\$ 115,778,475</u>	<u>\$ 113,363,527</u>	<u>\$ 113,545,343</u>

See accompanying notes to the consolidated financial statements.

CONSOLIDATED BALANCE SHEET

December 31

2000

1999

Assets

Current

Cash and temporary investments		\$ 1,511,763
Receivables (Note 2)	\$ 14,813,406	14,592,203
Inventories of materials and supplies	2,248,760	2,073,940
Prepaid expenditures	1,137,049	1,297,441
Restricted cash deposits (Note 3)	998,897	739,593
	<u>19,198,112</u>	<u>20,214,940</u>

Property and equipment (Note 4)	422,615,423	385,352,113
Investments in rental housing projects	584,301	599,020
Unamortized bond discount	286,313	332,294
Deferred pension costs	291,830	512,268
Deferred assessments receivable	2,765,874	2,640,013
Replacement reserve fund (Note 5)	916,207	963,898
	<u>\$ 446,658,060</u>	<u>\$ 410,614,546</u>

Liabilities

Current

Bank indebtedness	\$ 8,302,912	
Payables and accruals (Note 6)	13,401,123	\$ 11,845,133
Current portion of deferred grants (Note 7)	2,906,612	3,097,868
Current portion of debenture and long term debt (Notes 8 and 9)	14,292,433	4,643,221
	<u>38,903,080</u>	<u>19,586,222</u>

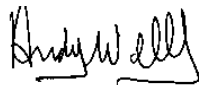
Deferred grants (Note 7)	15,366,288	18,165,851
Debenture debt (Note 8)	41,022,797	48,711,086
Long term debt (Note 9)	44,174,561	41,141,334
Accrued severance pay	6,891,094	6,334,420
Deferred credits - assessments	2,765,874	2,640,013
Trust funds payable	180,643	177,933
	<u>149,304,337</u>	<u>136,756,859</u>

Equity

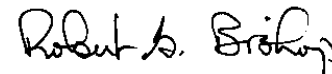
Reserves (Note 10)	13,578,267	10,950,412
Investment in capital assets (Note 11)	233,020,601	213,541,129
Contributed surplus (Note 12)	55,638,607	53,102,998
Surplus (deficit) (Note 13)	2,007,342	2,597,568
- from operations	(6,891,094)	(6,334,420)
- from severance pay accruals		
	<u>297,353,723</u>	<u>273,857,687</u>
	<u>\$ 446,658,060</u>	<u>\$ 410,614,546</u>

Contingencies and commitments (Note 15)

On behalf of the Council



Mayor



Director of Finance and City Treasurer

See accompanying notes to the financial statements.



City of St. John's 2000 ANNUAL REPORT

CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year Ended December 31	<u>2000</u>	<u>1999</u>
Cash derived from (applied to)		
Operating		
Excess of revenue over expenditure	\$ (1,146,900)	\$ 2,037,213
Depreciation and amortization	6,884	12,098
Deferred pension costs	220,438	534,546
Accrued severance pay	<u>556,674</u>	<u>(131,441)</u>
	(362,904)	2,452,416
Change in non-cash operating working capital (Note 14)	<u>1,061,055</u>	<u>1,452,833</u>
	<u>698,151</u>	<u>3,905,249</u>
Financing activities		
Decrease in deferred grants	(2,990,819)	(1,805,617)
Proceeds from debenture debt	7,000,000	-
Proceeds from long term debt	10,249,405	4,554,886
Repayment of		
Debenture debt	(4,944,289)	(3,446,431)
Long term debt	(7,310,966)	(995,981)
Increase (decrease) in equity accounts		
Reserves (Note 10)	2,627,855	(2,228,177)
Investment in capital assets (Note 11)	19,479,472	20,811,844
Contributed surplus (Note 12)	2,535,609	1,861,639
Other	<u>96,382</u>	<u>(618,064)</u>
	<u>26,742,649</u>	<u>18,134,099</u>
Investing activities		
Purchase of property and equipment	(40,120,748)	(25,812,928)
Disposal of property and equipment	2,850,554	5,526,033
Investment in rental housing projects	<u>14,719</u>	<u>13,804</u>
	<u>(37,255,475)</u>	<u>(20,273,091)</u>
Net cash (used) provided	(9,814,675)	1,766,257
Cash and temporary investments (bank indebtedness)		
Beginning of year	<u>1,511,763</u>	<u>(254,494)</u>
End of year	<u>\$ (8,302,912)</u>	<u>\$ 1,511,763</u>

See accompanying notes to the financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

1. Summary of significant accounting policies

Basis of consolidation

The consolidated financial statements include all the fund accounts of the City and the St. John's Transportation Commission and the Civic Centre Corporation, which are wholly owned and operated by the City. The Civic Centre Corporation has a fiscal year end of May 31st, therefore these financial statements include the audited accounts of that operation for the five months ended May 31, 2000 and the unaudited accounts for the seven months ended December 31, 2000. Inter-fund balances have been eliminated for consolidation.

Fund accounting

The accounts of the City are maintained in accordance with fund accounting principles. This system of accounts is followed in order to segregate the various operations of the City. These funds, as represented in the financial statements, are:

- Capital and loan fund
- Revenue fund
- Sinking fund
- Urban living non-profit housing fund

Inventories

Inventories of materials and supplies are carried at the lower of cost and net realizable value.

Property and equipment

Property and equipment are recorded at cost. Funds received through cost sharing arrangements or capital grants are treated as additions to contributed surplus or investment in capital assets.

The City does not record the value of lands and service installations in subdivisions vested in the City under the City of St. John's Act.

Land and subdivision development costs are recorded at net cost after application of proceeds from sales of land.

Other than for the Civic Centre Corporation property and equipment, the City does not record depreciation, but an amount equal to annual debt repayment is charged to operations and credited to investment in capital assets.

Investments in rental housing projects

Investments in rental housing projects are recorded at cost less the annual principal repayment being charged to the project operations.

Bond discounts

Bond discounts are amortized in the revenue fund over the term of the bond issue.

Sinking funds

Sinking funds established for the retirement of debentures are held and administered by Royal Trust Company and accounted for in the City's records on a cash basis.

Assessments

Assessments for water and sewer installations and street improvements are recorded on the accrual basis in the capital and loan fund. Assessments, when received, are recorded as a contribution to the revenue fund.

Receipt of certain assessments has been deferred pending disposition or development of the property to which the assessments apply. These assessments are recorded as deferred assessments receivable and as deferred credits - assessments.

Employee benefits

The City accounts for severance pay on the accrual basis and the amount is calculated based upon accumulated unused sick leave or on years of service. The amount is payable when the employee ceases employment with the City.

Reserve for harbour clean-up

The City has established a reserve to hold funds provided for the clean-up of St. John's harbour. Commencing in 1998, a portion of the water tax billings imposed on users is being allocated to the reserve. These funds are to be used to finance the capital works undertaken to improve environmental conditions in the harbour.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

1. Summary of significant accounting policies (cont'd)

Reserve for snow and ice management

The City has established a snow and ice management reserve to accumulate funds to be used in years of severe winter conditions to alleviate the financial impact on the City's operations.

Reserve for Civic Centre financing

The City has established a Civic Centre financing reserve to accumulate its share of revenue received from the accommodations tax. The accommodation tax, which was legislated effective January 1, 1999, represents a three percent room levy on all fixed roof accommodations in the City of St. John's.

Reserve for landfill capital improvements

The City has established a reserve for landfill capital improvements to accumulate the net revenue received from users of the Robin Hood Bay landfill site. These funds are to be used to finance future capital works undertaken at the landfill site.

Solid waste landfill closure and post-closure costs

The liability for closure and post-closure care of the City's Robin Hood Bay landfill is recognized as the landfill site's capacity is used. Closure costs are included in annual operating costs as each section of the landfill site is filled and placed out of service. A recent study conducted by the City has determined that the Robin Hood Bay site has a future life of 41 years and that the estimated annual post-closure costs are \$15,000 per year. The present value of the estimated annual post-closure costs is being accrued over the remaining life of the landfill site.

2. Receivables

	<u>2000</u>	<u>1999</u>
Taxes	\$ 7,285,845	\$ 7,222,000
Other governments	3,227,246	3,897,053
Other	<u>4,300,315</u>	<u>3,473,150</u>
	<u>\$ 14,813,406</u>	<u>\$ 14,592,203</u>

3. Restricted cash deposits

	<u>2000</u>	<u>1999</u>
Accommodation tax	\$ 713,484	\$ 463,632
Advance payments from developers	188,993	177,933
Urban living non-profit housing		
Tenants' security deposits	96,420	92,380
Other	-	5,648
	<u>\$ 998,897</u>	<u>\$ 739,593</u>

4. Property and equipment

	<u>2000</u>	<u>1999</u>
Land, buildings and permanent improvements	\$ 335,710,226	\$ 300,460,104
Equipment, vehicles and movable plant	33,758,634	31,898,951
St. John's Memorial Stadium	1,500,000	1,500,000
Fire department property	5,325,640	4,535,507
Urban living non-profit housing	30,875,547	30,874,932
St. John's Transportation Commission	<u>15,445,376</u>	<u>16,082,619</u>
	<u>\$ 422,615,423</u>	<u>\$385,352,113</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

5. Replacement reserve fund

	<u>2000</u>	<u>1999</u>
Urban living non-profit housing replacement reserve fund	<u>\$ 916,207</u>	<u>\$ 963,898</u>

The City has agreements with Canada Mortgage and Housing Corporation and Newfoundland and Labrador Housing Corporation which stipulate that cash be set aside for a replacement reserve fund. As of December 31, 2000 the fund is holding \$750,000 in City of St. John's debentures.

6. Payables and accruals

	<u>2000</u>	<u>1999</u>
Trade	\$ 7,421,200	\$ 7,232,204
Deposits and prepayments	4,387,586	3,109,343
Accrued interest	1,460,791	1,417,068
Other governments	<u>131,546</u>	<u>86,518</u>
	<u>\$ 13,401,123</u>	<u>\$ 11,845,133</u>

7. Deferred grants

The Province of Newfoundland has agreed to pay grants to the City as a share of water and sewer, street paving and reconstruction, and recreational facilities programs. The grants are payable by annual instalments and have maturity dates up to October 1, 2017.

	<u>2000</u>	<u>1999</u>
Paving	\$ 5,928,050	\$ 7,461,735
Water and sewer projects	12,026,269	13,447,070
Other	318,581	354,914
	18,272,900	21,263,719
Less: current portion	<u>2,906,612</u>	<u>3,097,868</u>
	<u>\$ 15,366,288</u>	<u>\$ 18,165,851</u>

8. Debenture debt

	<u>2000</u>	<u>1999</u>
Debentures outstanding	\$ 59,361,000	\$ 55,808,000
Less: sinking funds available	<u>6,519,203</u>	<u>5,021,914</u>
	52,841,797	50,786,086
Less: current portion	<u>11,819,000</u>	<u>2,075,000</u>
	<u>\$ 41,022,797</u>	<u>\$ 48,711,086</u>

The annual requirements over the next five years relating to scheduled sinking funds are as follows: 2001 - \$11,819,000; 2002 - \$1,875,000; 2003 - \$1,875,000; 2004 - \$1,875,000; and 2005 - \$1,875,000.

Present projections indicate that sufficient funds will be available in the sinking funds to redeem all maturing bond issues except for the issue

maturing in September 2001. The projected balance at maturity of approximately \$9,000,000 of this issue will be refinanced.

At December 31, 2000, the City held \$97,000 of its own bonds in the revenue fund. It is intended that these bonds will be purchased by the sinking funds as cash becomes available.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

9. Long term debt	<u>2000</u>	<u>1999</u>
Long term debt	\$ 22,048,631	\$ 25,635,805
Less: debt charges recoverable from the Province of Newfoundland	<u>18,457,477</u>	<u>21,520,381</u>
	3,591,154	4,115,424
Mortgages - Urban living non-profit housing	26,420,213	27,025,190
Advances and refinanced loans	11,680,000	5,000,000
St. John's Transportation Commission		
Long term debt	859,000	1,315,000
Capital leases	28,297	95,087
Interim financing and payables - capital projects	<u>4,069,330</u>	<u>6,158,854</u>
	46,647,994	43,709,555
Less: current portion	<u>2,473,433</u>	<u>2,568,221</u>
	<u>\$ 44,174,561</u>	<u>\$ 41,141,334</u>

Annual principal repayments over the next five years relating to retirement of long term debt are as follows:

	Long Term Debt	Non-Profit Housing Mortgages	Refinanced Loans	Capital Leases	St. John's Transportation Commission	Province of Newfoundland Share	Net Amount
2001	\$3,412,080	\$643,671	\$840,000	\$28,294	\$456,000	\$2,906,612	\$2,473,433
2002	3,093,026	683,988	840,000		180,000	2,567,682	2,229,332
2003	3,051,312	725,781			180,000	2,444,612	1,512,481
2004	2,672,815	771,321			43,000	2,034,929	1,443,207
2005	2,329,284	819,757				1,828,885	1,320,156

The Province's share of cost shared loans is recorded in the accounts of the City as debt charges recoverable and as deferred grants.

Mortgages of the Urban Living Non-Profit Housing Fund are secured by specific rental properties situated in St. John's and an assignment of rental income.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

10. Reserves	<u>2000</u>	<u>1999</u>
Sinking fund - reserve for retirement of debentures	\$ 6,519,203	\$ 5,021,914
Urban living non-profit housing - replacement reserve	916,207	963,898
Reserve for harbour clean-up	1,886,353	2,302,754
Reserve for snow and ice management	2,000,000	2,000,000
Reserve for Civic Centre financing	835,908	551,107
Reserve for uncashed coupons	269,293	39,752
Reserve for landfill capital improvements	1,097,025	-
Reserve for Robin Hood Bay post-closure costs	13,824	-
Reserve for capital	<u>40,454</u>	<u>70,987</u>
	<u>\$ 13,578,267</u>	<u>\$ 10,950,412</u>

11. Investment in capital assets	<u>2000</u>	<u>1999</u>
Balance, beginning of year	\$ 213,541,129	\$ 192,729,285
Add:		
Contributions from revenue fund for		
Capital expenditure out of revenue	2,080,562	1,032,674
Contribution for capital works program	8,764,406	10,643,828
Loan repayments	5,785,834	6,699,548
Contribution from sinking fund for debentures	3,447,000	6,460,000
Contribution from reserve - harbour clean-up	2,119,450	762,460
Contribution from reserve - Clovelly Park	-	1,083
Net assessments raised	232,511	263,504
Interest on assessments	<u>96,642</u>	<u>80,156</u>
	236,067,534	218,672,538
Deduct:		
Contribution to revenue fund from water, sewer and street improvements	329,153	343,660
Write-down to net realizable value - stadium	-	3,516,289
Disposal of property and equipment	<u>2,717,780</u>	<u>1,271,460</u>
Balance, end of year	<u>\$ 233,020,601</u>	<u>\$ 213,541,129</u>



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

12. Contributed surplus	<u>2000</u>	<u>1999</u>
Balance, beginning of year	\$ 53,102,998	\$ 51,241,359
Contributions from		
Government of Canada	1,762,675	1,914,620
Government of Newfoundland	-	25,676
Other	772,934	402,734
Disposal of property and equipment	<u>-</u>	<u>(481,391)</u>
Balance, end of year	<u>\$ 55,638,607</u>	<u>\$ 53,102,998</u>

13. Surplus (deficit)	<u>2000</u>	<u>1999</u>
Deficit, beginning of year	\$ (3,736,852)	\$ (5,774,065)
Excess of (expenditure over revenue) revenue over expenditure	<u>(1,146,900)</u>	<u>2,037,213</u>
Deficit, end of year	<u>\$ (4,883,752)</u>	<u>\$ (3,736,852)</u>
Surplus (deficit) arising from:		
Operations	\$ 2,007,342	\$ 2,597,568
Severance pay accruals	<u>(6,891,094)</u>	<u>(6,334,420)</u>
	<u>\$ (4,883,752)</u>	<u>\$ (3,736,852)</u>

The deficit includes a provision for severance pay, payable to certain employees upon cessation of employment or retirement.

14. Change in non-cash operating working capital	<u>2000</u>	<u>1999</u>
Receivables	\$ (221,203)	\$ 335,804
Inventories	(174,820)	(108,031)
Prepaid expenditures	160,392	291,185
Restricted cash deposits	(259,304)	228,175
Payables and accruals	<u>1,555,990</u>	<u>705,700</u>
	<u>\$1,061,055</u>	<u>\$ 1,452,833</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

15. Contingencies and commitments

Expropriation and other claims

The City has received notices of claims of approximately \$777,000. No provision has been made for these claims either because the City is not expected to incur any significant liability, or because an estimate of loss, if any, is not determinable at this time.

Lease commitments

Under the terms of long term operating leases on equipment, the City is required to make annual lease payments for the next five years as follows: 2001 - \$858,704; 2002 - \$532,249; 2003 - \$510,798; 2004 - \$218,735; and 2005 - \$218,735.

Under the terms of long term operating leases on equipment, the St. John's Transportation Commission is required to make annual lease payments over the next five years as follows: 2001 - \$23,525; 2002 - \$21,571; 2003 - \$14,468; 2004 - \$10,681; and 2005 - \$10,681.

The Commission has also made a commitment to purchase 10 new buses at a total cost of approximately \$4.1 million. The expected delivery date of the buses to the Commission is August 2001.

Retirement benefits

The City provides a benefit to certain employees based upon the employee's length of service with the City. This benefit is payable only upon retirement. At December 31, 2000, the City is contingently liable for these benefits to a maximum of \$3,684,700.

Civic Centre Corporation

Under an agreement with Maple Leaf Sports and Entertainment Limited for the period June 1, 1999 to May 31, 2005, the Civic Centre Corporation has been granted the right to operate an American Hockey League franchise to be known as the St. John's Maple Leafs. In accordance with the terms of the agreement the Civic Centre Corporation is committed to minimum annual payments of \$1,217,500 for franchise fees and \$300,000 for management services to Maple Leaf

Sports and Entertainment Limited. The Civic Centre Corporation makes these payments from operating funds. Under the terms of the same agreement Maple Leaf Sports and Entertainment Limited has agreed to pay a number of costs of the franchise operation, including player, coach and trainer salaries.

St. John's Municipal Parking Garage

The City entered into a lease-purchase agreement, whereby the City will lease the St. John's Municipal Parking Garage to A.P. Parking Garage Inc. for \$100,000 per year for ten years beginning April 1, 1995. At the end of the lease term the City has agreed to sell the parking garage for consideration of \$1 at the lessee's option.

Regatta Boat House Project

The City has guaranteed the amount of \$450,000 for the Regatta Boat House Project.

16. Pension plans

At December 31, 2000, based on an extrapolation of an actuarial valuation as at December 31, 1999, pension plan assets and pension plan obligations were \$81,086,900 and \$69,604,700 respectively. Given the funded excess, the City did not make any employer pension contributions for 2000 and does not plan to make employer pension contributions for 2001.

At December 31, 2000, based on an extrapolation of an actuarial valuation as at December 31, 1999, pension plan assets and pension plan obligations of the St. John's Transportation Commission were \$13,250,775 and \$9,615,702 for the union pension plan and \$3,946,754 and \$2,540,202 for the non-union pension plan respectively. Given the funded excess, the Commission discontinued employer pension contributions during 2000 and does not plan to make employer pension contributions for 2001.

For both pension plans, the excess of pension plan assets over pension plan obligations is being amortized over the expected average remaining service life of the respective employee groups.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS • DECEMBER 31, 2000

17. Civic Centre Corporation

Effective June 1, 1999 by a motion of City Council, the St. John's Maple Leafs Hockey Club Inc., and its Board of Directors were officially dissolved and its assets, liabilities and future operations were transferred to the Civic Centre Corporation. Also on July 15, 1999, the City transferred the St. John's Memorial Stadium and responsibility for its future operations to the Civic Centre Corporation.

18. Subsequent event

Subsequent to year end, the Civic Centre Corporation became liable for penalties of \$450,000 payable to Maple Leaf Sports and Entertainment Limited. These penalties were incurred pursuant to the agreement with Maple Leaf Sports and Entertainment Limited and became payable because the new Mile One Stadium was unavailable for home games during the 2000 - 2001 season.

SCHEDULE OF DEBENTURE DEBT • DECEMBER 31, 2000

SCHEDULE 1

Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Sinking Funds Available	Current Portion due in 2001
Sep. 2001	11.000%	\$ 15,000,000	\$ 9,955,000	\$ 11,373	\$ 9,944,000
Nov. 2004	13.500%	6,000,000	5,325,000	4,603,470	150,000
Dec. 2005	11.250%	5,000,000	839,000	36,090	125,000
Dec. 2006	10.500%	6,000,000	1,847,000	1,157	150,000
Dec. 2007	6.150%	10,000,000	4,044,000	29	250,000
Dec. 2008	11.125%	6,000,000	3,679,000	1,118	150,000
Dec. 2009	10.500%	7,000,000	3,848,000	45,099	175,000
June 2012	10.875%	14,000,000	11,000,000	1,048,038	350,000
Sep. 2013	9.160%	9,000,000	6,824,000	899	225,000
Oct. 2015	9.400%	5,000,000	5,000,000	771,930	125,000
Dec. 2020	6.840%	<u>7,000,000</u>	<u>7,000,000</u>	<u>-</u>	<u>175,000</u>
		<u>\$ 90,000,000</u>	<u>\$ 59,361,000</u>	<u>\$ 6,519,203</u>	<u>\$ 11,819,000</u>

SCHEDULE OF LONG TERM DEBT • DECEMBER 31, 2000

SCHEDULE 2

	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Current Portion due in 2001
Canada Mortgage and Housing Corporation					
Waterford Valley trunk sewer	Jan. 2006	5.125%	\$ 612,371	\$ 184,766	\$ 27,034
Mundy Pond trunk sewer	Jan. 2008	5.875%	78,830	32,425	3,281
Virginia Park trunk sewer	Apr. 2013	7.500%	104,408	67,888	3,233
Virginia Park trunk sewer	Mar. 2014	7.875%	157,909	109,333	4,505
Rennies River trunk sewer	Oct. 2016	10.375%	1,011,991	804,108	24,045
Rennies River trunk sewer	Oct. 2018	9.750%	681,350	558,691	13,795
Mundy Pond neighbourhood improvement program	Jan. 2006	10.375%	1,155,885	245,949	107,518
Wedgewood Park water and sewer	Jan. 2017	7.875%	12,410	9,504	281
Goulds water and sewer	Jul. 2003	10.000%	117,716	32,729	9,864
Goulds water and sewer	Jul. 2007	10.000%	97,449	52,838	5,527
Newfoundland Municipal Financing Corporation					
1990 street paving	Dec. 2001	12.375%	1,623,470	135,330	135,330
Harbourview water and sewer	Dec. 2004	11.500%	348,536	154,580	32,424
Kilbride water and sewer	Dec. 2005	13.875%	318,068	179,417	26,952
Airport Heights - phase 1A	Nov. 2005	14.500%	3,162,759	1,684,510	288,448
Airport Heights - phase 1B	Dec. 2005	13.875%	629,463	355,070	53,338
Airport Heights - phase 2	Dec. 2006	12.375%	3,060,805	1,772,054	241,647
1991 street paving program	May 2002	11.500%	1,550,456	355,672	230,428
Penetanguishene - phase 1	May 2007	11.500%	2,210,465	1,404,249	155,488
Penetanguishene - phase 2	Dec. 2007	10.875%	1,762,291	1,159,334	117,881
1992 street paving	Dec. 2003	9.375%	1,876,483	751,642	227,974
1992 streets Reconstruction A	May 2004	10.625%	816,589	384,894	96,138
1992 streets Reconstruction B	May 2004	10.625%	239,203	112,747	28,162
1992 Airport Heights Phase 3	May 2009	10.625%	1,181,128	876,751	67,784
1991 streets Reconstruction	Nov. 2003	10.250%	1,463,250	511,977	189,584



SCHEDULE OF LONG TERM DEBT • DECEMBER 31, 2000

SCHEDULE 2 (cont'd)

	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding	Current Portion due in 2001
Shea Heights NIA	May 2004	10.625%	\$ 30,443	\$ 14,349	\$ 3,584
Softball Newfoundland	May 2004	10.625%	256,171	120,745	30,159
1993 streets Paving A	May 2004	10.625%	986,714	465,081	116,167
1993 streets Paving B	May 2004	10.625%	161,803	76,265	19,049
Softball Newfoundland	Dec. 2004	11.500%	102,633	54,985	11,533
Bridge Rehabilitation	Dec. 2004	11.500%	54,464	29,179	6,120
1994 street paving	Feb. 2006	9.750%	711,390	472,244	68,548
1995 street paving	Dec. 2006	8.375%	405,554	281,660	37,865
1993 Airport Heights Phase 4	Dec. 2009	11.500%	1,070,242	835,078	56,924
Goulds water and sewer	Dec. 2001	10.750%	2,315,299	290,591	290,591
Goulds water and sewer	Jan. 2001	13.875%	279,125	19,437	19,437
Goulds water and sewer	Dec. 2002	12.000%	437,101	110,033	51,815
Goulds water and sewer	Jun. 2003	12.000%	222,350	68,044	24,866
Goulds water and sewer	Dec. 2004	11.750%	283,403	113,908	28,045
Goulds water and sewer	Jun. 2006	12.375%	451,615	261,463	35,655
1991 studies	May 2010	10.875%	201,165	160,356	10,326
1991 studies B	Feb. 2011	9.750%	46,373	38,551	2,242
1991 studies C	Feb. 2006	9.750%	21,804	14,474	2,101
1997 streets	Jan. 2009	7.500%	165,603	147,832	12,986
1999 streets A	Dec. 2009	8.375%	264,132	246,370	19,281
1999 streets B	Dec. 2009	8.375%	104,868	97,816	7,655
1999 Retaining Wall	Dec. 2009	8.375%	31,942	29,794	2,332
1998 Bridge Rehabilitation	Sep. 2010	8.125%	189,044	189,044	12,871
1998 St. John's Rec. Centre	Sep. 2010	8.125%	60,361	60,361	4,110
Bay Bulls Road	Dec. 2004	11.500%	442,210	196,126	41,138
1997 Harbour Cleanup	Jan. 2014	7.500%	1,464,499	1,379,735	61,941
1999 Harbour Cleanup	Feb. 2014	7.500%	1,448,983	1,365,117	61,284
Higgins Line 1999	Dec. 2014	8.375%	574,858	554,578	22,016
Wedgewood Park street paving program	Dec. 2001	13.875%	255,000	29,003	29,003
Regional Water System	Dec. 2006	11.625%	525,950	317,195	39,123
1996 Capital Works	Jan. 2008	7.375%	2,012,777	1,637,000	170,426
Higgins Line 1997	Jun. 2013	7.375%	484,764	435,759	22,226
			<u>\$ 40,335,925</u>	<u>\$ 22,048,631</u>	<u>\$ 3,412,080</u>

SCHEDULE OF MORTGAGES – URBAN LIVING NON-PROFIT HOUSING • DECEMBER 31, 2000

SCHEDULE 3

	Date of Maturity	Interest Rate	Amount Issued	Amount Outstanding
Newfoundland and Labrador Housing Corporation				
Hamlyn Road	Aug. 1, 2022	6.80%	\$ 2,207,290	\$ 1,884,485
Infill 1987	Apr. 1, 2023	7.70%	2,070,285	1,805,537
Gear Street - Infill 1988	Sept. 1, 2025	6.70%	1,929,560	1,755,229
Brookfield Road	Dec. 1, 2025	6.54%	2,187,293	2,005,098
Infill 1992	Dec. 1, 2028	6.54%	1,682,553	1,362,052
Canada Mortgage and Housing Corporation				
Rawlins Cross	Dec. 1, 2018	5.432%	1,249,485	1,030,661
Forest Road	Jan. 1, 2018	5.85%	1,647,890	1,311,186
Cuckholds Cove Road	Apr. 1, 2018	5.47%	804,200	648,207
Infill 1982	Jul. 1, 2018	5.56%	651,550	532,598
Hamilton Avenue - Riverhead Towers	Feb. 1, 2019	5.50%	3,736,230	3,079,039
Fahey's Row - Infill 1983	May 1, 2019	5.77%	962,163	830,014
Alexander Street -Hamilton Avenue	Jun. 1, 2019	5.77%	1,920,998	1,654,036
Carnell Street - Larkin Square	Jan. 1, 2020	6.45%	1,910,065	1,680,061
Goodview Street-Carter's Hill	Jan. 1, 2020	9.20%	1,406,630	1,232,042
Infill 1985	Apr. 1, 2021	7.36%	880,530	771,071
Carter's Hill - Sebastian Court	Aug. 1, 2021	7.22%	2,031,175	1,810,179
Infill 1990	Nov. 1, 2026	5.43%	1,628,008	1,451,752
Cochrane Street	Nov. 1, 2026	5.58%	745,887	672,964
Campbell Avenue	Feb. 1, 2028	5.35%	968,952	904,002
			<u>\$ 30,620,744</u>	<u>\$ 26,420,213</u>
Less: current portion				<u>643,671</u>
				<u>\$ 25,776,542</u>

Mortgages are secured by specific rental properties situated in St. John's and an assignment of rental income.



SCHEDULE OF REVENUE • YEAR ENDED DECEMBER 31, 2000

SCHEDULE 4

	2000 Actual	2000 Budget	1999 Actual
Taxation			
Real property tax	\$ 50,651,660	\$ 50,056,650	\$ 49,596,371
Business tax	13,040,159	12,948,000	12,838,594
Utility tax	5,193,893	4,800,000	4,658,324
Business Improvement Area assessment	174,954	155,000	184,427
Entertainment tax	-	-	425,874
Accommodation tax	<u>1,058,703</u>	<u>1,000,000</u>	<u>997,850</u>
	<u>\$ 70,119,369</u>	<u>\$ 68,959,650</u>	<u>\$ 68,701,440</u>
Grants from other governments			
Government of Newfoundland			
Municipal operating grant	\$ 4,674,017	\$ 4,673,780	\$ 4,674,015
Recovery of debt charges and street paving program	5,533,504	5,482,760	5,856,053
Government of Newfoundland agencies			
Rental housing projects	55,505	55,500	55,505
Government of Canada			
City archives	-	4,000	17,483
Summer employment experience development	<u>37,582</u>	<u>6,500</u>	<u>48,190</u>
	<u>\$ 10,300,608</u>	<u>\$ 10,222,540</u>	<u>\$ 10,651,246</u>
Sales of goods and services			
Environmental health services			
Water tax - basic	\$ 6,680,455	\$ 6,575,000	\$ 6,597,779
- harbour cleanup	1,709,895	1,659,740	1,659,739
Water sales	1,573,032	1,600,030	1,563,878
Tipping fees	3,027,874	2,798,000	2,260,942
Other	77,765	63,340	74,679
General government services	779,800	804,830	741,950
Transportation services			
Parking meters	766,689	671,500	682,172
Parking permits	174,107	160,000	168,367
Other	9,703	26,390	11,248
St. John's Memorial Stadium (Note 17)	-	-	299,878
Recreation and cultural services	802,470	859,120	817,929
Other general services	<u>127,663</u>	<u>71,860</u>	<u>149,412</u>
	<u>\$ 15,729,453</u>	<u>\$ 15,289,810</u>	<u>\$ 15,027,973</u>

SCHEDULE OF REVENUE • YEAR ENDED DECEMBER 31, 2000

SCHEDULE 4 (cont'd)

	2000 Actual	2000 Budget	1999 Actual
Other revenue from own sources			
Interest on tax arrears	\$ 1,448,678	\$ 1,390,000	\$ 1,422,859
Fines	1,401,470	1,302,100	1,235,003
Construction and other permits	1,241,577	1,038,500	1,342,905
Interest earned	890,016	442,000	499,546
Business and amusement licenses	108,898	98,400	111,080
Rents, concessions and franchises	<u>19,580</u>	<u>9,100</u>	<u>19,391</u>
	<u>\$ 5,110,219</u>	<u>\$ 4,280,100</u>	<u>\$ 4,630,784</u>
Grants in lieu of taxes			
Government of Canada	\$ 2,147,322	\$ 2,000,000	\$ 2,050,024
Water Tax Grant	695,797	669,000	678,776
Government of Canada agencies	331,287	550,000	531,109
Government of Newfoundland agencies	<u>50,519</u>	<u>46,000</u>	<u>45,792</u>
	<u>\$ 3,224,925</u>	<u>\$ 3,265,000</u>	<u>\$ 3,305,701</u>
Other transfers			
Transfer from capital fund			
Assessments for water, sewer and street improvements	<u>\$ 555,491</u>	<u>\$ 544,000</u>	<u>\$ 526,252</u>



City of St. John's 2000 ANNUAL REPORT

SCHEDULE OF EXPENDITURE • YEAR ENDED DECEMBER 31, 2000

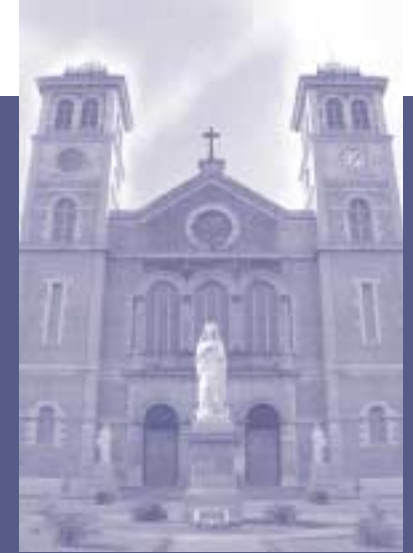
SCHEDULE 5

	2000 Actual	2000 Budget	1999 Actual
General government services			
Legislative	\$ 755,904	\$ 651,700	\$ 646,800
General government	9,995,723	10,185,840	9,426,091
Engineering services	2,365,125	2,317,060	2,118,819
Pensions and employee benefits	(300,724)	817,980	(213,496)
Other general government services	<u>144,813</u>	<u>180,000</u>	<u>169,048</u>
	<u>\$ 12,960,841</u>	<u>\$ 14,152,580</u>	<u>\$ 12,147,262</u>
Fiscal services			
Debenture debt charges			
Sinking fund payments	\$ 2,075,000	\$ 2,075,000	\$ 2,075,000
Sinking fund in lieu of interest	2,694,030	2,694,030	2,103,377
Interest	5,792,870	5,792,880	6,439,356
Discounts	45,981	45,980	49,495
Other long-term debt			
Principal	4,676,578	4,676,580	5,390,135
Interest	2,478,910	2,479,290	2,742,008
Interest on temporary bank loans	668,787	900,000	212,454
Other debt charges	<u>79,597</u>	<u>34,000</u>	<u>27,993</u>
	<u>\$ 18,511,753</u>	<u>\$ 18,697,760</u>	<u>\$ 19,039,818</u>
Transportation services			
Road transport			
Administration	\$ 1,879,436	\$ 1,806,260	\$ 1,781,873
Snow clearing	7,561,407	7,448,500	5,698,454
Streets, roads and sidewalks	3,449,044	3,171,150	2,717,698
Maintenance depot	1,393,069	1,360,630	1,254,548
Traffic services	814,723	732,320	743,511
Street cleaning	<u>72,695</u>	<u>68,710</u>	<u>134,294</u>
	15,170,374	14,587,570	12,330,378
Street lighting	3,071,575	3,067,950	3,019,291
Parking meters	198,828	90,320	101,748
Transportation handicapped	<u>585,697</u>	<u>400,000</u>	<u>682,663</u>
	<u>\$ 19,026,474</u>	<u>\$ 18,145,840</u>	<u>\$ 16,134,080</u>

SCHEDULE OF EXPENDITURE • YEAR ENDED DECEMBER 31, 2000

SCHEDULE 5 (cont'd)

	2000 Actual	2000 Budget	1999 Actual
Protective services			
Fire protection	\$ 11,967,759	\$ 11,234,630	\$ 10,182,727
Protective inspections	1,979,632	2,009,300	1,790,071
Traffic enforcement	1,527,571	1,547,640	1,377,113
Animal and pest control	<u>388,541</u>	<u>388,200</u>	<u>313,825</u>
	<u>\$ 15,863,503</u>	<u>\$ 15,179,770</u>	<u>\$ 13,663,736</u>
Environmental health services			
Water supply and distributions	\$ 7,245,820	\$ 7,023,650	\$ 5,999,928
Garbage and waste collection and disposal	4,366,500	5,087,160	4,032,032
Sewage collection and disposal	<u>425,051</u>	<u>528,470</u>	<u>446,133</u>
	<u>\$ 12,037,371</u>	<u>\$ 12,639,280</u>	<u>\$ 10,478,093</u>
Recreation and cultural services			
Parks and open spaces	\$ 4,153,115	\$ 4,137,320	\$ 3,809,787
Recreation	2,871,252	2,719,090	2,351,950
St. John's Memorial Stadium (Note 17)	-	-	757,264
Avalon Convention and Visitor's Bureau	404,934	375,000	373,925
Other recreation and cultural services	<u>731,604</u>	<u>732,570</u>	<u>690,453</u>
	<u>\$ 8,160,905</u>	<u>\$ 7,963,980</u>	<u>\$ 7,983,379</u>
Environmental development services			
Environmental planning and zoning	\$ 605,395	\$ 628,890	\$ 596,032
Housing and real estate	761,918	701,700	658,235
Other environmental development services	<u>933,878</u>	<u>945,370</u>	<u>717,878</u>
	<u>\$ 2,301,191</u>	<u>\$ 2,275,960</u>	<u>\$ 1,972,145</u>
Transfers to reserves and other funds			
Provision for uncollectible accounts	\$ 972,006	\$ 1,000,000	\$ 656,016
Contribution to capital fund for			
- capital expenditures	6,556,444	4,526,200	10,443,853
- harbour cleanup	2,119,450	1,659,740	762,460
Capital expenditure accounts	758,255	809,950	504,864
Transfer to Civic Centre financing reserve	284,801	125,000	551,110
Transfer (from) to harbour cleanup reserve	(409,555)	-	897,279
Transfer to landfill capital improvements reserve	1,097,025	-	-
Provision for obsolete inventory	<u>(818)</u>	<u>25,000</u>	<u>15,896</u>
	<u>\$ 11,377,608</u>	<u>\$ 8,145,890</u>	<u>\$ 13,831,478</u>



SCHEDULE OF CAPITAL EXPENDITURE • YEAR ENDED DECEMBER 31, 2000

SCHEDULE 6

Land	
Expropriation, disturbances, street widening and improvements	\$ 387,244
Buildings	
Municipal recreation facilities	975,716
City Hall	156,596
Depot	250,809
Bowring Park Amphitheatre	41,301
Goulds	24,189
Parking garage	49,061
Civic Centre	20,944,776
Streets	
Reconstruction, paving and resurfacing, curb and sidewalks	5,107,258
Plans and studies	80,335
Water and sewer	
Water mains and sanitary sewers	5,043,184
Harbour clean-up	2,002,856
Equipment	
Operating departments	3,543,468
Fire department	981,363
Regional water system	436,438
St. John's Transportation Commission	95,540
Non-profit housing	615
	<u>\$ 40,120,749</u>

City Council



Front Row (l-r): Councillor at Large–Dorothy Wyatt, Councillor at Large–Dennis O’Keefe, Mayor–Andy Wells, Councillor Ward 5–John Dinn, Deputy Mayor–Marie White, Councillor at Large–Peter Miller, Councillor at Large–Shannie Duff, Councillor Ward 3–Keith Coombs, Councillor Ward 4–Gerry Colbert, Councillor Ward 2–Frank Galgay, Councillor Ward 3–Sean Hanrahan.

Chief Commissioner and Staff



Sitting (l-r): Neil Martin–Director, Information and Corporate Services, Paul Mackey–Director, Public Works and Parks, Art Cheeseman–Director, Engineering and Planning, Jill Brewer–Director of Recreation, Ron Penney–Chief Commissioner and City Solicitor, David Blackmore–Director, Building and Property Management, Damian Ryan–City Clerk, Standing (l-r): Robert Bishop–Director of Finance/City Treasurer, Michael Dwyer–Director, Regional Fire Services, Absent: Guy Annable–Director of Human Resources.

City Hall

St. John’s City Hall

New Gower Street

Special Features:

- linked to the City Hall Annex by an overhead skywalk
- free one-hour visitor parking in the New Gower Street garage
- metered parking available on surrounding streets
- several Metrobus routes stop near City Hall
- wheelchair accessible
- open weekdays from 9:00 a.m. to 4:30 p.m., NF standard time, except on public holidays
- general information, Telephone: (709) 576-8600

Municipal Depot

Blackmarsh Road

Base of operation for:

- garbage collection
- streets, snow clearing, and parks and playground services
- open weekdays from 8:00 a.m. to 4:00 p.m., NF standard time

Recreation Facilities

The City of St. John’s operates several recreational facilities and services including:

- H.G.R. Mews Centre located on Mundy Pond Road
- Wedgewood Park Recreation Facility located in Wedgewood Park in the City’s east end
- St. John’s Recreation Centre, Torbay Road
- Rotary Sunshine Park Chalet, Thorburn Road
- Outdoor Facilities
 - Bannerman Park Pool
 - Bowring Park Pool
 - Cabot 500 Amphitheatre
- 44 outdoor sports fields for softball, baseball, T-Ball, soccer, rugby.



Mayor's Office

Fourth Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8477
Facsimile: (709) 576-8250
E-Mail: andywells@city.st-johns.nf.ca

City Council

Fourth Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8228
Facsimile: (709) 576-8474
E-Mail: council@city.st-johns.nf.ca

City Clerk

Fourth Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8218
Facsimile: (709) 576-8474
E-Mail: cityclerk@city.st-johns.nf.ca

Office of the Chief Commissioner and Legal Department

Fourth Floor, City Hall Annex
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8641
Facsimile: (709) 576-8561
E-Mail: legal@city.st-johns.nf.ca

Archives

Second Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8226
Facsimile: (709) 576-8254
E-Mail: archives@city.st-johns.nf.ca

Civic Centre Corporation

49-55 Elizabeth Avenue, Suite 302
St. John's, Newfoundland
A1A 1W9
Telephone: (709) 726-1010
Facsimile: (709) 726-1511
E-Mail: info@sjmapleleaves.nf.ca

H.G.R. Mews Centre

Telephone: (709) 576-8499
Facsimile: (709) 576-8469

Information Technology and Corporate Services Department

Fourth Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8202
Facsimile: (709) 576-8564
E-Mail: information.services@city.st-johns.nf.ca

Assessment Division

First Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8929
Facsimile: (709) 576-8603
E-Mail: assessment@city.st-johns.nf.ca

Department of Public Works & Parks

Municipal Depot--Blackmarsh Road
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8100
Facsimile: (709) 576-8026
E-Mail: publicworks@city.st-johns.nf.ca

Department of Building and Property Management

Third Floor, City Hall Annex
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8901
Facsimile: (709) 576-8160
E-Mail: building.property@city.st-johns.nf.ca

Department of Economic Development and Tourism

City Hall Annex
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8149 or 576-8394
Facsimile: (709) 576-8246 or 576-8300
E-Mail: economic.development@city.st-johns.nf.ca
E-Mail: tourism@city.st-johns.nf.ca

Department of Engineering and Planning

Third Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8256
Facsimile: (709) 576-8625
E-Mail: engineering@city.st-johns.nf.ca

Finance Department

Second Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8242
Facsimile: (709) 576-8564
E-Mail: finance@city.st-johns.nf.ca

Taxation Division

First Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8251
Facsimile: (709) 576-8162
E-Mail: taxation@city.st-johns.nf.ca

Wedgewood Park Recreation Centre

Telephone: (709) 576-8631
Facsimile: (709) 576-8146

Human Resources Department

Second Floor, City Hall Annex
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8525
Facsimile: (709) 576-8575
E-Mail: human.resources@city.st-johns.nf.ca

Secretary of St. John's Local Board of Appeal

City Clerk's Department
City of St. John's
Fourth Floor, City Hall
P.O. Box 908
St. John's, Newfoundland
A1C 5M2
Telephone: (709) 576-8429
Facsimile: (709) 576-8474

St. John's Transportation Commission

Metrobus Transit Centre
245 Freshwater Road
St. John's, NF
A1B 1B3
Telephone: (709) 570-2020
Facsimile: (709) 722-0018
E-mail: info@metrobus.com

Recreation Facilities

Mile One Stadium
Telephone: (709) 576-7688
Fax: (709) 576-8467
E-Mail: info@sjmapleleaves.nf.ca



Visit the City of St. John's website at:
www.city.st-johns.nf.ca

And our related website at:
www.energycapital.org